ENGAGING CO-OPERATIVES IN ADDRESSING LOCAL AND GLOBAL CHALLENGES:

Building Strong Membership and Human Resources to Strengthen Co-operatives

By Dr. Esther Gicheru

A Conference Paper presented the Global Forum: Co-operatives on Harnessing the Co-operative Advantage to Build a Better World held in Addis Ababa, Ethiopia, 4-6 September 2012.

Abstract

Abstract

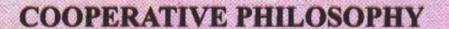
Co-operatives are value-based private sector enterprises that are member-based, member-owned and democratically controlled. The primary purpose of a Cooperative is to satisfy the social and economic needs of its members. A strong membership base is the foundation of a strong Co-operative enterprise: everywhere, every time and for everyone. Building strong membership and human resources, not necessarily capital, is the basis for building Co-operatives that both economically strong and sustainable.

QUOTE

"If we had to start our movement afresh and if we were given the choice between two possibilities that of starting without capital but with enlightened membership ... (or) starting with a large amount of capital and ill-informed members - our experience would incline us to choose the first course". (Shimelles, 1995).

WHO ARE THE MEMBERS OF A CO-OPERATIVE?

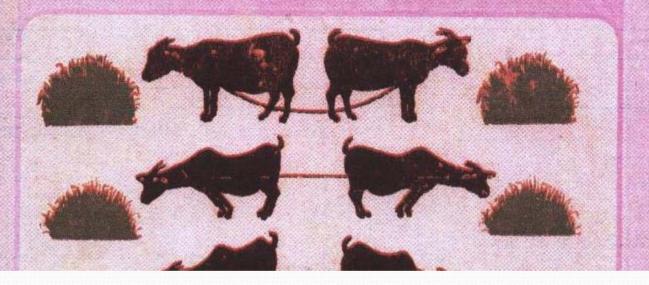
- Membership in Co-operatives may be divided into four categories according to their relationship with Co-operatives:
- 1. Shareholding members including elected officials;
- 2. Employees including managers;
- 3. Government officials who are engaged in the promotion and supervision of Co-operatives at the various levels of the state administration; and,
- 4. The general public that constitutes potential members and supports of Co-operatives.

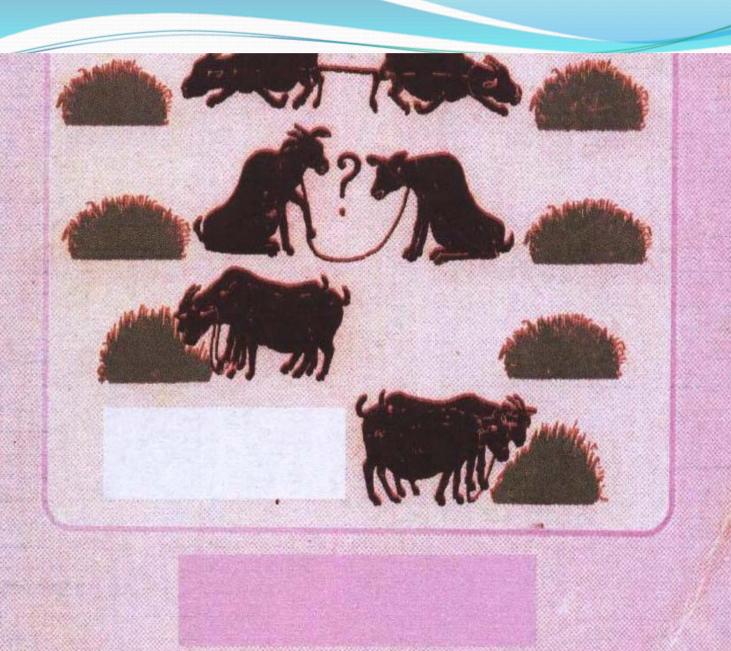


Development through Mutual Self-Help

Co-operatives:

Past, Present and Future





WHAT ARE THE CHARACTERISTICS OF EFFECTIVE MEMBERSHIP IN CO-OPERATIVES?

- 1. Clarity and sharing of vision;
- 2. Participation for self and group development;
- 3. Commitment to common good;
- 4. Placing priority on moral character;
- 5. Commitment to gender parity and solidarity;
- 6. Practice democracy and equity
- Basic management and leadership skills.

HOW CAN WE BUILD STRONG MEMBERSHIP A STRONG MEMBERSHIP BASE IN COOPERATIVES?

- 1. Continuous Co-operative education
- 2. Meaningful members participation
- 3. Effective communication mechanism
- 4. Continuous human capital development
- 5. A non-bureaucratic management system
- 6. Self-financing Co-operatives
- 7. Effective members services
- 8. Research
- 9. Effective support services
- 10. School-based Co-operative education

WHAT ROLE CAN THE EDUCATION SYSTEM PLAY TO BUILD STRONG CO-OPERATIVEMEMBERSHIP?

- Offer co-operative education and training as part of the general education at all levels from school and Universities to vocational training institutions
- Establish alternative system of education for cooperative members and the public outside the formal school system (study circles, adult education, distance education, etc.)

CONCLUSION

- Co-operatives are value-based private sector enterprises that are member-based, member-owned and democratically controlled.
- The primary purpose of a Co-operative is to satisfy the social and economic needs of its members.
- A strong membership base is the foundation of a strong Co-operative enterprise: everywhere, every time and for everyone.
- Building strong membership and human resources, not necessarily capital, is the basis for building Co-operatives that both economically strong and sustainable.

Thank You

Asante Sana

Dr. Esther Gicheru, Kenya